



## **Ocean State Workshop – Agenda**

Tuesday January 27, 2026

Newport Officers' Club

0730	Check-In & Networking	
0830	Welcome/ Introductory Remarks	Mr. Alexander Hayden   NCMA RI President
0845	USW & Great Power Conflict – The Uncommanded Sea	Dr. Erik Sand   US Naval War College
0930	Mastery of the Seas – NUWC Strategy Connection to Wartime Readiness Planning (WARP)	Mr. Steve O’Grady Deputy Technical Director, NUWCDIVNPT
1030	Networking Break	
1045	WARP – Command Perspective + Recent Lessons Learned	CAPT Kevin Behm Commanding Officer, NUWCDIVNPT CAPT Chad Hennings WARP Lead, NUWCDIVNPT
1130	<u>Working Lunch</u> WARP Acquisition Strategy at NUWC	Mr. Andrew Nagelhout Deputy of Contracts, NUWCDIVNPT Code 02
1230	Industry Impacts and Preparation	Industry Panel – Various Members
1330	WARP Address to Industry	Mr. Andrew Nagelhout Deputy of Contracts, NUWCDIVNPT Code 02
1415	Networking Break	
1430	Collaborative Training Exercise	Breakout Groups
1545	NUWC Small Business Office Announcements	Ms. Maria Gregory NUWCDIVNPT, Small Business Director
1600	Social	